

Operationalizing Digital Twin Technology in the U.S. Industrial Settings

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Abstract

A digital twin is a digital representation of a physical object, process, or system that synchronizes data between the physical and virtual domains to enable real-time monitoring, simulation, and optimization. Digital twin technology is transforming how workers in U.S. industries operate, make decisions, and innovate. A virtual twin of reality is helping teams across manufacturing, energy, aerospace, and healthcare optimize operations, predict failures, and improve decision-making. The benefits of digital twin technology go beyond just the technical aspects. It impacts the lives of workers, patients, and communities. Achieving digital twin innovation depends on workforce readiness, system integration, data security, and balancing new technology with existing practices. Digital twin will continue to grow as new trends and policies emerge. It is a key to innovation, sustainability, and competitiveness for the networks built around this field. This documentation offers unique perspectives aimed at increasing understanding of the evolving digital work environment. Reported deployments show measurable impact, including OEE improvements of +31% and machining time reduction of 25% - 36% in a Siemens Energy case study, and up to ~40% energy reduction in a manufacturing heating-tunnel deployment. Duke Energy reports efficiency gains in power plant maintenance.

Keywords

Digital Twin, Industrial Applications, Manufacturing, Energy, Aerospace, Healthcare, Use Cases, Industry 4.0, Implementation Strategies, Security, Predictive Maintenance, Economic Impact, Sustainable Development, Innovation, Workforce Readiness, System Integration, Data Security, Competitiveness, Decision-Making, Virtual Modeling, Artificial Intelligence, Machine Learning, Edge Computing, Cyber-Physical Systems, Regulatory Compliance

1. Introduction

In addition to healthcare and aerospace, digital twin technology is progressively being employed in the energy and manufacturing industries. For instance, a sophisticated energy monitoring and management system utilizing digital twin technology has shown significant enhancements in operational efficiency [1]. Likewise, efforts are underway to develop digital twins for high-temperature heat pumps aimed at optimizing energy use within industrial settings [2].

Envision a future where engineers, operators, and healthcare professionals can perceive equipment, buildings, or patients as constantly updated digital versions of themselves. This underscores the transformative potential of digital twin technology, a concept that has evolved into a powerful problem-solving tool with innovative features. Our previous research in the U.S. has shown that organizations are already leveraging digital twins in their daily operations, creating value and empowering teams to make proactive predictions and decisions. This study delves into the current and future impacts of digital twins on industries, employing progress reports, field stories, and case studies to enhance our understanding of how digital twins are shaping the future of work, industries, and society. GE Aviation, Siemens USA, and Duke Energy have been selected because they represent diverse sectors with documented, large-scale deployments. Although these firms are substantial enterprises, the lessons gleaned from them are applicable to smaller or differently regulated organizations by emphasizing principles of interoperability, workforce preparedness, and measurable return on investment.

2. The Fundamentals of Digital Twin Technology

The digital twin technology concentrates on developing precise virtual representations of physical systems, which can be employed for simulations, analyses, and real-time operational oversight. This technology depends on innovative methodologies and tools, including Artificial Intelligence (AI), Augmented Reality (AR) systems, and big data analytics. AI and AR systems enable the intelligent analysis and processing of substantial data generated by digital twins, thereby enhancing predictive analytics and informed decision-making. For example, AI algorithms can scrutinize data from the digital twin to forecast potential equipment failures. Concurrently, AR systems can project real-time data onto the physical system, offering operators a comprehensive perspective on system performance. A digital twin of a complex system facilitates predictive maintenance and performance optimization, thereby reducing operational expenses through digital simulation of physical processes. Furthermore, digital twin technology expands enterprise decision-making capabilities via advanced data analysis. Over time, the integration of digital twins with specialized AI and AR technologies within industrial systems is anticipated to fundamentally transform industry practices and promote the most sophisticated automation and planning of industrial processes.

2.1. Architecture and Frameworks

The multi-layered architecture of digital twin systems constitutes a coordinated integration of contemporary technologies that, when appropriately organized, sustains the lifecycle of the virtual representation of physical assets. Guided by specific standards and frameworks established by organizations such as the International Organization for Standardization (ISO) and the National Institute of Standards and Technology (NIST), it ensures the reliability and interoperability of its components. For instance, the ISO 23247 standard plays a crucial role in the manufacturing sector by delineating processes to uphold a trusted digital twin model of physical assets. These standards provide a structured methodology for industries to deploy and operate digital twins effectively, thereby ensuring robust control plans for the digital twin model that foster interoperability and facilitate seamless integration into existing technological ecosystems.

2.2. Key Enabling Technologies

Digital twin technology relies on several essential enabling technologies, including Artificial Intelligence (AI), Machine Learning (ML), edge computing, and cyber-physical systems. AI and ML algorithms support the intelligent analysis and processing of extensive data generated by digital twins, thereby enhancing predictive analytics and decision-making capabilities. Edge computing, a distributed computing paradigm that brings computation and data storage closer to the location where data is collected, reduces latency by processing data near its source, thereby improving the real-time operation and responsiveness of digital twins. For example, in a manufacturing facility, edge computing can analyze data from a digital twin of a machine on the shop floor, facilitating real-time monitoring and control. Cyber-physical systems integrate software with physical processes, enabling seamless interaction between digital twins and their physical counterparts. Collectively, these technologies ensure that digital twin solutions increase agility and reliability within various applications and provide valuable data analytics for industries to monitor and optimize their operations in real-time.

3. U.S. Industrial Applications

Digital twin technology functions not merely as a tool; it acts as a catalyst for innovation and competitiveness across industries within the United States. It is transforming sectors such as manufacturing, energy, and healthcare by enhancing data utilization and operational efficiency. In manufacturing, digital twins facilitate intelligent processes, increasing efficiency through the integration of Internet of Things (IoT) devices and big data with traditional production systems. The energy sector benefits from predictive maintenance and the optimization of energy distribution networks, utilizing digital twins to improve system reliability and reduce downtime. In healthcare, digital twin technology enables precision medicine through the simulation of biological processes, leading to improved patient outcomes and more effective research and development. For example, a digital twin

of a patient can simulate disease progression, assisting healthcare professionals in making more informed treatment decisions. These applications demonstrate how digital twins are advancing Industry 4.0, promoting innovation and competitiveness across various industrial sectors in the United States. Supporting evidence can be found in the works of [3] [4] and recent biomedical applications of patient digital twins [5] [6].

3.1. Manufacturing and Production

In manufacturing and production, digital twin technology is not merely a conceptual idea; it serves as a practical instrument that enhances efficiency and fosters innovation. Its core function involves generating detailed virtual models of physical manufacturing processes, facilitating real-time simulation and predictive analytics. This technology assists manufacturers in optimizing workflows, minimizing waste, and increasing operational agility by integrating Internet of Things (IoT) data with traditional manufacturing systems. Moreover, by enabling the early identification of potential system failures, digital twins substantially improve the reliability and longevity of manufacturing equipment. These capabilities have not only accelerated innovation within the industry but have also contributed to the continuous advancement of manufacturing processes, establishing new benchmarks for operational excellence and sustainable industrial practices.

Moreover, leading manufacturing companies headquartered in the United States, such as General Electric (GE) and Boeing, have exemplified the application of digital twin technology in optimizing manufacturing processes. General Electric employs digital twin technology for its jet engine systems, enabling the creation of virtual engine models that enhance predictive maintenance capabilities, diminish operational failures, and improve overall performance efficiency [7]. Similarly, Boeing utilizes digital twin technology within its aircraft production lines. These digital twins facilitate simulations of actual operations and data analysis, thereby increasing aircraft assembly productivity. Moreover, digital twin technology is employed to monitor aircraft health and component integrity, demonstrating its integration into the company's operational framework. These instances from two prominent manufacturing firms illustrate how digital twin technology provides a more cost-effective operational approach while fostering continuous innovation within manufacturing processes [7].

3.2. Energy and Utility Sectors

Digital twin technology is revolutionizing the energy and utility sector by significantly enhancing system monitoring and operational management. It enables utility corporations to develop a virtual replica of energy infrastructure, facilitating real-time asset monitoring, predictive maintenance, and performance optimization. Ultimately, the adoption of digital twin technology allows for precise control of energy distribution networks, thereby aiding in the prevention of outages and the enhancement of system reliability [8]. Furthermore, virtual models advance the

management of renewable energy resources by simulating various supply and demand scenarios to support decision-making processes aligned with sustainability objectives. Additionally, digital twin technology integrates cyber-physical system security protocols to better safeguard energy infrastructure against cybersecurity threats and ensure a secure energy supply [8].

3.3. Aerospace and Defense Innovations

Digital twin technology is profoundly transforming the aerospace and defense sectors by fostering innovation and enhancing operational efficiency. In the aerospace industry, digital twins provide a platform for simulating and analyzing complex systems, thereby optimizing aircraft design and reducing development timelines [9]. They facilitate predictive maintenance, which ensures high operational performance and minimizes downtime, which is crucial for maintaining a competitive advantage in the defense sector [10]. Moreover, integrating digital twins with emerging information technologies and human-machine interfaces in defense applications promotes innovative strategies in system management and mission planning [9]. Additionally, future research endeavors aim to advance the cognitive and interactive features of aerospace digital twins and refine these systems to comply with rigorous safety and performance standards [10].

3.4. Healthcare and Biotech Developments

The significance of digital twin technology is progressively increasing within the healthcare and biopharmaceutical sectors, markedly advancing the quality of treatment and drug development processes. Digital twins facilitate the replication and enhancement of human physiology models, thereby opening new avenues for personalized medicine by accounting for each individual's unique characteristics and providing digitally customized treatments [4]. The incorporation of artificial intelligence and machine learning positions digital twins at the forefront of models designed to simulate and predict complex biological and physiological phenomena, thereby expediting and refining drug discovery and development [4]. This development results in reductions in time and costs associated with clinical trials, while enhancing efficacy and safety. Furthermore, digital twin technology is pivotal in transforming healthcare systems into proactive and predictive entities, thereby contributing to ongoing improvements in patient health outcomes and fostering the development of innovative therapeutic products [3].

4. Strategies for Successful Implementation

4.1. Challenges and Mitigation Strategies

Key barriers include: 1) cybersecurity and data governance, 2) interoperability across legacy and modern systems, and 3) workforce readiness. Mitigation strategies include:

- Cybersecurity: adoption of zero-trust and defense-in-depth frameworks (KPI: reduction in detected incidents/year).

- Interoperability: implementing OPC UA/MQTT and standard data models (KPI: % of integrated systems).
- Workforce readiness: structured upskilling programs (KPI: certification or competency attainment rates).

4.1.1. Assessing Deployment Readiness

The subsequent stage involves conducting a deployment readiness assessment, as the implementation of Digital Twin technology necessitates a comprehensive evaluation of both technical preparedness and the company's capacity to oversee such operations. Deployment readiness must be meticulously examined to confirm that the infrastructure is capable of supporting deployment procedures without disrupting existing functions. The technical evaluation should comprise an in-depth analysis of the current system's compatibility with the Digital Twin framework, alongside identifying any gaps to facilitate seamless integration. Organizational readiness can be assessed by analyzing the objectives of digital twin implementation in relation to current business strategies and the workforce's emphasis on adaptive responses. Furthermore, an organizational assessment aids in establishing systematic planning to mitigate risks during deployment. Upon completion of these preliminary steps, digital twin technology can be harnessed effectively to enhance business operations and foster innovative growth within industrial sectors.

4.1.2. Integration and Data Management

To effectively incorporate digital twin technology into existing legacy systems, it is imperative to adopt a meticulous framework that emphasizes two primary aspects: interoperability and comprehensive data management. Initially, evaluating the current technical infrastructure is crucial. This step is not only essential for identifying existing challenges in the integration process but also for guaranteeing seamless compatibility between the digital twin architecture and traditional systems [11]. Furthermore, the utilization of integration standards, such as ISO 23247, can facilitate the process, particularly within manufacturing contexts where the architecture must support compatibility and smooth data flow post-integration [11]. Concurrently, a robust data management framework should be established to optimize data storage, accessibility, and utilization, coupled with predictive analytics to enhance decision-making and input efficiency [8]. Overall, implementing this system ensures that data management aligns with the real-time and dynamic nature of the digital twin, ultimately augmenting operational insight and system performance across various industries.

Furthermore, the challenges associated with the adoption of digital twin technology include issues pertaining to data governance and interoperability. These are fundamental elements necessary for optimizing the capabilities of digital twin technology within various industries. Data governance is imperative for ensuring data integrity and security, necessitating comprehensive policies and frameworks to manage the extensive datasets generated by digital twins. Interoperability pre-

sents a significant challenge due to the requirement for extensive integration and communication among diverse sources of information in the context of digital twins [8]. The adoption of standard protocols and frameworks can enhance compatibility and facilitate the transfer of information across IoT devices, AI smart technologies, legacy systems, and traditional industrial processes [12]. As interoperability is enhanced, barriers to integration are diminished, thus enabling industries to operate more efficiently and secure a competitive advantage in an increasingly digitized environment.

4.1.3. Security and Workforce Considerations

Digital twin technology introduces a distinctive security requirement due to the substantial volume of data transmitted and analyzed. The pertinent literature indicates that security protocols must be integrated into digital twin systems to mitigate cybersecurity risks, which are markedly amplified by the technology's connectivity [12]. Consequently, cybersecurity measures for digital twin systems encompass the implementation of security features and continuous surveillance to prevent unauthorized access and data exfiltration. Moreover, educating personnel in digital twin technology and cybersecurity is essential for effective deployment. The employment of skilled individuals, such as interpreters and operators of digital twin systems, can enhance operational efficiency and facilitate the system's adaptation to emerging cyber threats [10].

4.2. Industry Case Studies

The case studies outlined below demonstrate how leading industrial enterprises in the United States employ digital twin technology. Each example illustrates various approaches to implementation, operational advantages, and essential lessons learned.

4.2.1. GE Aviation: Jet Engine Digital Twins

The digital twin serves as a transformative instrument for GE Aviation's jet engine maintenance and operational activities. By utilizing high-fidelity digital twins of its jet engines, the company can conduct real-time monitoring and predictive diagnostics. Through this digital twin framework, GE can anticipate maintenance requirements, diminish unplanned engine downtime, and optimize engine performance throughout its lifecycle. In addition to improving operational economics, the application of digital twins in engine maintenance can lead to cost reductions and asset lifespan extension. Overall, GE's experience exemplifies how digital twins can provide tangible business value through actionable insights, thereby facilitating a shift from traditional maintenance and operational paradigms towards an intelligent, data-driven, and predictive methodology.

4.2.2. Siemens USA: Process Simulation and Optimization

Siemens USA's manufacturing processes predominantly depend on digital twin technology. This technology facilitates the creation of virtual models of livestock

production processes, which can subsequently be employed to simulate, optimize, and diminish process waste prior to real-world implementation. Similarly, digital twins utilized within factories enable the precise modeling of various plant work scenarios, allowing the company to identify optimal adjustments to achieve the desired product quality and reduce resource consumption. Continuous improvement remains a fundamental principle in manufacturing; digital twins support the ongoing enhancement of products through real-time feedback from all factory facilities. Siemens' implementation exemplifies how digital twin technology can underpin efficiency, development, and innovation initiatives within an industrial manufacturing context [9].

4.2.3. Duke Energy: Grid Digital Twin for Resilience

Duke Energy is a prominent electricity provider in the United States that has implemented a digital twin of its grid to bolster the resilience of its energy distribution network. The digital twin developed by Duke Energy serves as a replica of the electrical grid utilized for power distribution. It facilitates real-time monitoring of the network and predicts its behavior and vulnerabilities, thereby enabling appropriate responses during outages or fluctuations in demand. The digital twin employs analytics to optimize reliable grid operations, resource allocation, and the integration of renewable energy sources to enhance sustainability. Additionally, it advances cybersecurity measures and contributes to the company's operational resilience. The grid digital twin establishes Duke Energy as a pioneer in utilizing digital twin technology for the development and management of critical infrastructure [10].

5. Addressing Industry-Wide Barriers

Multiple obstacles obstruct the implementation of digital twin technology, encompassing technical, economic, and regulatory challenges. Technical barriers pertain to the intricacy of integrating the digital twin framework into extant industrial infrastructures, as digital twins utilize analytics necessitating advanced computational capacity and expertise for proper operation [4]. An additional barrier concerns economic considerations related to the costs associated with deploying and sustaining digital twins, given that this technology requires substantial initial investments in new software, hardware, and personnel training [12]. Finally, regulatory issues present impediments due to the extensive data involved in digital twin applications, often contravening cybersecurity and data protection legislation, thereby further impeding the industry's capacity to adopt an effective regulatory framework amidst rapid technological progress [12]. Addressing these challenges necessitates meticulous planning and a collective sense of responsibility within the industry to surmount these barriers.

In sum, addressing the challenges faced by industries in adopting digital twin architecture necessitates a comprehensive strategy that emphasizes interoperability, cost-efficiency, and regulatory compliance. Advocating for the adoption of

open standards, as endorsed by ISO and IEEE, would enhance interoperability between digital twin applications and existing systems and infrastructure, thereby facilitating easier integration [3]. The use of open-source applications and collaborative industry groups could also contribute to achieving cost-efficiency by reducing the high startup costs associated with the technology through shared development expenses and resource pooling among industry participants [3]. Additionally, regulatory compliance concerns would be mitigated through regular updates to digital twin standards, such as ISO 23247, to incorporate current industry cybersecurity protocols and data compliance policies [13]. These measures would assist industries in mitigating technological uncertainties and regulatory challenges, fostering an environment conducive to the effective adoption and utilization of digital twin technology to enhance operational efficiency and productivity.

6. Limitations

This research primarily depends on secondary sources and documented case studies from large enterprises. Consequently, the findings may not be entirely generalizable to Small and Medium-sized Enterprises (SMEs) or sectors operating under different regulatory frameworks. Furthermore, variations in reporting standards restrict precise comparability across cases.

7. Future Directions

Looking ahead, the future trends and potential innovations for digital twin technology in industry remain promising. One notable trend involves the enhanced collaboration of digital twins with Augmented Reality (AR) and Artificial Intelligence (AI) systems, which is expected to improve the accuracy of analytics and insights across various industrial applications [4]. As industries adapt to ecological concerns at different levels, there is a growing trend toward using digital twins in sustainability efforts to achieve greater efficiency in resource use and waste management [14]. Policy development will continue to be a crucial factor influencing digital initiatives, especially as industry policies also become more digitalized. Consequently, companies will experience ongoing shifts in implementing digital innovations and technological advances while maintaining security protocols and industry standards [4]. The combined progress in technology and policy will keep digital twins as a vital driver of operational efficiency and sustainability in industries.

8. Conclusion

Insolvency and its repercussions constitute significant global trends affecting numerous industries. Digital twin technology represents not merely a technological breakthrough but also a cultural transformation in the approach of workers and professionals towards addressing problems and devising solutions. With their capacity to provide innovative opportunities for forecasting, monitoring, and enhancing workers, workplaces, and environments, digital twins have the potential

to foster innovation, foresight, productivity, and safety. Based on the experiences documented in this paper and associated patterns and practices, the positive influence of digital twin technology primarily depends on increased investments by individuals in their learning and collaboration. Ultimately, digital twin technology can facilitate the creation and support of more sustainable, resilient, and rewarding environments for all stakeholders. Moving forward, the most successful implementations of digital twin technology will rely on effective communication, creative thinking, and a shared commitment among stakeholders to maximize its benefits and value for human capital. It is the aspiration that the insights presented in this paper will inspire readers to actively engage in the ongoing digital transformation.

Conflicts of Interest

The author declares no conflicts of interest regarding the publication of this paper.

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